

Cadus

redefine global
solidarity

CADUS e.V. - Redefine Global Solidarity

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Annual Report 2016



Conversion of the Mobile Hospitals. Photo: Christoph

DEAR READERS,

2016 was an exciting year for CADUS. Not only have we added a new field of operation to our humanitarian efforts, we have also made strides in completing our mobile hospital, which we have been working on for more than a year. Additionally, we are also working in a new field of humanitarian aid.

Since 2014 we have witnessed people fleeing atrocities in Syria, risking their lives to flee their home for an uncertain future. At the same time, we see a change in the attitudes of people in Europe with the rise of an anti-immigration right wing and increased numbers of xenophobic crimes such as the ones we have been familiar with since the 90's.

In addition to providing humanitarian aid in Syria, we have decided to also partake in the sea rescue efforts in Ägäis. While providing sea rescue has pushed us to our limits, we feel that it was an

absolutely logical and correct decision to pour our efforts into this important mission. Our Search and Rescue teams have saved over 2,500 people from acute distress.

As medical personnel is being trained for their mission in Syria, we have started the construction of our Mobile Hospital, and worked on finding innovative solutions for urgent problems that we have been confronted with in Syria.

At the end of 2016 we can say with certainty that, despite feelings of aggravation and weariness, we have chosen the right path. It is with this sentiment that we look forward to 2017 and the tasks it will hold for us.



Sebastian Jünemann, CEO CADUS



Life jackets on board the Minden.
Photo: J. J. Mitchell

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CADUS – REDEFINE GLOBAL SOLIDARITY

Conversion of a truck into a mobile hospital.
Photo: Christoph Löffler

What is CADUS?

CADUS is a charitable and independent aid organisation located in Berlin Neukölln. We initiate innovative and sustainable projects centered around need-oriented assistance with the goal of self-help. Working with a variety of partners with diverse backgrounds and the consideration of social and environmental aspects are matter of course for our organisation. After all, the development of all projects is based on the wide range of professional backgrounds and competences within our team.

In 2014 Cadus was born under the name Phoenix e.V.. For reasons of recognisability and the positive association with the new name, Phoenix e.V. was named CADUS in 2015. Today, a team and network of associations, organisations and individuals has grown: we have numerous supporters who provide us with answers and important work. Progress is most valuable to an organisation such as ours and to avoid stagnation, we are constantly striving to grow our network and to keep it dynamic.

Why do we exist and what are our goals?

CADUS – Redefine Global Solidarity e.V. was founded because we were not satisfied with the work of other NGOs. We also felt strongly that we wanted to realize a concept of humanitarian aid in the 21. century by incorporating a variety of competences and skill sets.

After years of working in different organisations, we realized that our requirements for the work of a humanitarian relief provider were different. Instead of arduous bureaucratic processes, paternalism, selfish and aggressive mindsets, as well

as dependency, we want innovation, flexibility, networks, and the freedom of action and movement.

Of course, the words “Redefine Global Solidarity” are substantial and we know our goal is no small feat. However, we want to face this tremendous task, redefining global solidarity, by being true to our motto. It is our aim to work in humanitarian aid in a manner that focuses on involving local communities, explores new and alternative financing options, and combats causes rather

Das CADUS-Team 2016. Foto: Christph Löffler

than symptoms. Furthermore, the effective and sustainable realisation of our projects is far-reaching and encompasses technical, social,

environmental, and economic aspects. We feel this approach allows for our projects to be effective and sustainable.

Who is CADUS- Redefine Global Solidarity e.V.

CADUS is a registered charitable association with the Amtsgericht (city court) Berlin Charlottenburg. Our representing board members are Matthias Grott, Simone Schrempf, Anna Sauerwein und Jonas Grünwald. Moreover, we are a blended mix of individuals and organisations with

various social backgrounds and competences. For example, some of our members are paramedics, graphic designers, biologists, engineers, and fund-raisers, to name a few. We are all united by the common goal of wanting to create unconventional and critical humanitarian aid.

How we work

2016 was a year of internal changes. It was our goal to structure our work in a fashion that would provide all CADUS members with the freedom to fully realise their potential, skills and interests.

However, we learned that as an organisation we needed to create certain areas of competency and responsibility within which we structure our work. The best solution for us is a breakdown of eight specialized departments. All areas are in constant contact, but are able to work independently from

one another. Those departments are headed by the CEO and CFO of CADUS, Sebastian Jünemann and Nico Zerbian.

In 2016 the majority of the work was done by five to six individuals, who are permanent volunteer supporters of CADUS. In addition to our core team members we receive support from a number of volunteers, sometimes up to 20 persons.





WHAT WE DO

2016 was a turbulent year. During the summer and autumn, we were active with several boats in the Aegean and the Mediterranean, rescuing thousands of people from distress at sea. At the same time, after many hours of hard work, our mobile hospital for Syria finally became opera-

Mobile Hospital

The situation in Syria and the region steadily deteriorated in 2016. The hostilities continue unabated; the war in Syria is being waged with relentless intensity, primarily affecting the civilian population. Additionally, the offensive on Mosul began in October, likely leading to tens of thousands, if not hundreds of thousands, of internally displaced persons. In particular, in the Kurdish region of northeastern Syria (Rojava), due to the Syrian civil war and the terrorist attacks by the so-called Islamic State, humanitarian aid and medical care are severely lacking and remain largely unorganized. Consequently, there is almost no medical infrastructure.

For over a year, CADUS has been planning a mobile hospital to provide emergency medical care in areas of northeastern Syria and northern Iraq. The establishment of this mobile medical station aims to deploy a quickly operable, sustainable, and self-sufficient hospital in the Kurdish region of northeastern Syria (Rojava). One of the biggest

tional. Additionally, we were able to largely transition medical training in northeastern Syria to e-learning. We also carried out various smaller projects; for instance, the untenable situation in Idomeni in the spring prompted us to organize a relief transport to support the people on site.

hurdles has been securing funding in advance. A significant reason for this is undoubtedly that the Kurdish regions are viewed with suspicion due to the complex political situation. However, people living there also have a right to medical care. Despite the lack of financial resources, we decided in late summer: "We are doing this now. We are bringing a mobile hospital to northeastern Syria, even if we have to build it entirely ourselves." Now, at the end of the year, two all-wheel-drive trucks with trailers are almost ready to go. A lot of materials are waiting to be packed. And thanks to the tents donated by More Than Shelters, we now have a complete hospital that we can set up on-site within a few hours.

All of this has been accomplished with very limited financial means and an even more intensive effort by wonderful people. It is foreseeable that we can finally launch the mobile hospital at the end of January/early February.



The RHIB Isabell at sea.
Photo: Annette Staarck

Sea Rescue

At the beginning of the year, the dramatic situation in the Mediterranean had not improved; a safe passage was hardly in sight. Since the EU-Turkey deal seemed to take full effect in the spring, making the refugee route via the Greek islands impassable, thousands of refugees have again attempted to cross the central Mediterranean. For many, this passage becomes a death trap. Therefore, in 2016, we focused on sea rescue and decided to expand our efforts. We were active both on Lesbos and in the central Mediterranean, supporting civilian sea rescue. From March to October, we operated with three boats in the Mediterranean.

Off the coast of Lesbos, several CADUS teams, along with SeaWatch teams, were deployed on

the rescue boat H.E. Thomsen starting in March. We provided our speedboat Rezai to the Basque sea rescue organization SMH for their operations off Chios.

From July onwards, CADUS operated as part of an international crew on the rescue cruiser "Minden," operated by lifeboat GmbH. We took over the coordination of the international crew, which included seafarers from lifeboat, members of CADUS, the British Atlantic Pacific International Rescue Boat Project, and the Andalusian aid organization Proem-Aid. This collaboration aimed to actively support the efforts of civilian organizations in rescuing refugees in distress off the Libyan and Tunisian coasts. Additionally, we supported the mission with our speedboat, the RHIB Isabell.

Relief Transport to Idomeni

In the spring, CADUS organized a relief transport to Idomeni filled with clothing and food. Through our network and with the spontaneous and generous support of many donors and several friendly organizations and initiatives, we managed to accomplish in a few days what large organizations, the international community, and the EU had been failing to do for months.

E-Learning-Plattform and Telemedizin

Since the end of 2015, it has become extremely difficult for individuals to cross the border into Syria, preventing us from continuing on-site medical training. Unfortunately, there is still a significant shortage of medical professionals in northern Iraq and Syria. In response to this, CADUS developed two approaches.

The first is the creation of the first Kurdish-Arabic e-learning platform. This project aims to train paramedics who can provide emergency medical care in the future. Besides knowledge transfer, the project also focuses on training multipliers. To facilitate this, we created an e-learning platform. The local server in the host country can provide learning materials without a constant internet connection and offer access to a pool of medical learning resources. Students can use the servers as a library to download all the materials they need onto their smartphones or use the server as a digital classroom for locally organized teaching sessions. The goal is to develop a solution that minimizes the prerequisites for training medical

personnel while enabling knowledge transfer. The significant advantage is that through instructional videos and recordings of lectures, educational operations can be maintained independently of political changes.

Additionally, CADUS began developing a telemedicine platform in 2016 to address the shortage of experienced medical professionals. The goal is to network specialists from various medical fields. We developed an app that allows local medical personnel to upload medical emergencies to the platform. All doctors connected through the platform receive an immediate notification about the case and can take it on according to their capacities and specialization.

This platform aims to ensure that local medical staff receive real-time medical support in emergencies. During the last months of 2016, we focused on acquiring the appropriate platform and building a network of doctors to provide professional support for the projects.

The Mobile Hospital is being painted.
Photo: Christoph Löffler.





Dataproject

In 2016, we continued to work on our long-term project: a communication and networking tool for NGOs in crisis areas where standard systems like telephone networks and the internet have failed. We first reported extensively on this at the CCC Congress in Hamburg at the end of 2015. Throughout 2016, we further developed the use cases for the project, a bachelor's thesis on the design of the tool was created and presented at the University of Applied Sciences Berlin (HTW).

We applied for the Google Impact Challenge with the project, making it to the final selection round out of over 1000 projects. According to the judges, the primary reasons for not advancing further were the lack of evident experience in managing large funding amounts and the absence of an initial field trial. As a result, the project continues to be an ongoing subproject at CADUS, with our operational experiences gradually being integrated into it.

Who We Work With

One of the goals of CADUS is to actively contribute to the networking of NGOs. In this spirit, we collaborated with various organizations in 2016. In sea rescue alone, CADUS cooperated with several other NGOs, such as Lifeboat, SeaWatch, and SMH. Beyond operational collaboration, CADUS

works with different organizations and associations in the cultural sector, such as Offtheradar and Hafenklang Hamburg. For the Mobile Hospital project, we partnered with More Than Shelters and the Kurdish Red Crescent (Iraq/Syria).

FINANCIAL REPORT

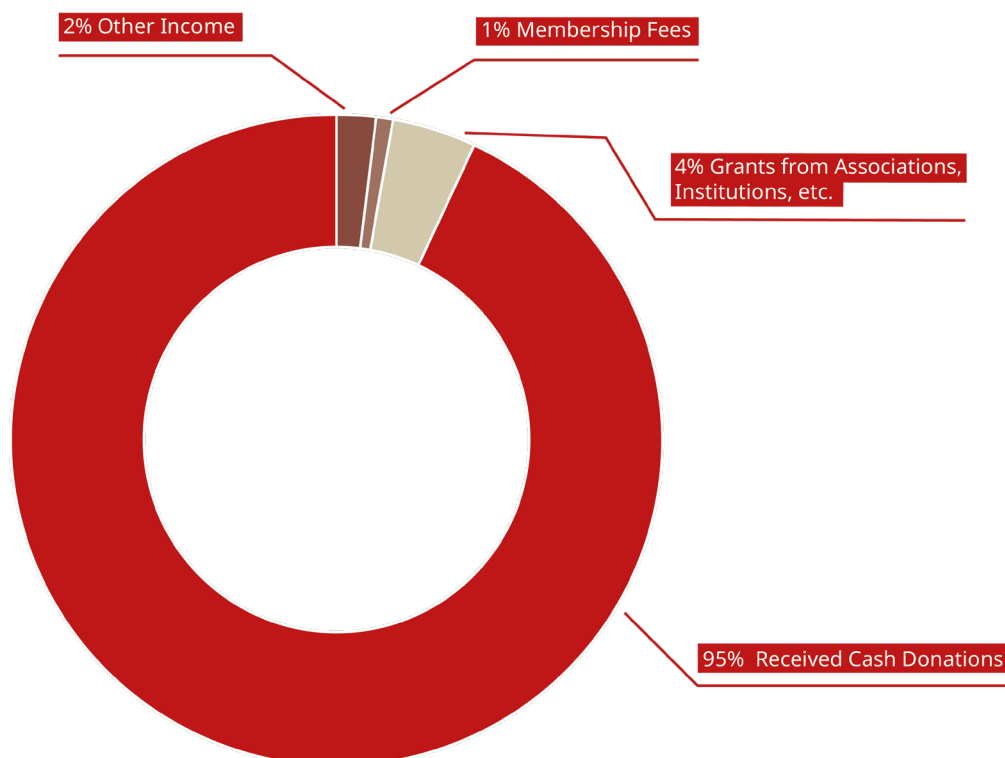
The year 2016 can be considered a year of financial stabilization for CADUS – Redefine Global Solidarity e.V. Numerous informational events and initial media attention for the organization's projects

led to an increased willingness to donate. Additionally, efforts to secure grants from public institutions resulted in the first positive outcomes.

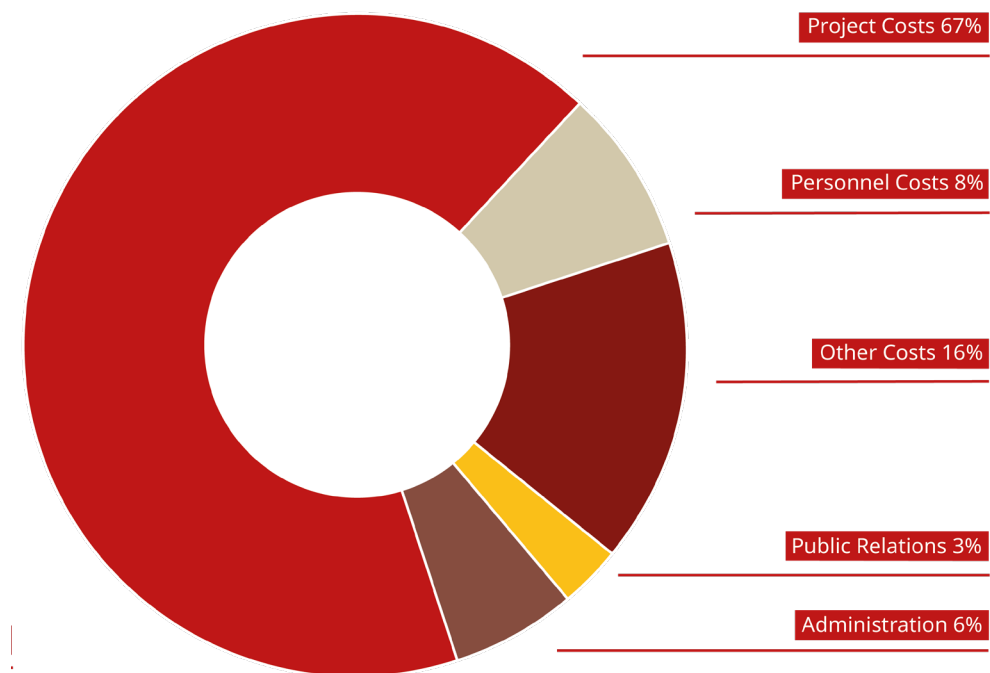
Revenue

In 2016, CADUS had significantly more funds available, with a total donation amount exceeding €170,000, compared to the previous year. This increase is mainly attributed to the high level of

donations for the Mobile Hospital campaign in the last two months of 2016. We also secured our first regular supporters whose contributions enable CADUS to commit to long-term engagements.



Expenses



A substantial portion of the expenses, amounting to €76,312, was directly allocated to project funding. This represents 70.45% of the total expenditures in 2016. Administrative costs for the organization and projects amounted to €9,495 (8.77%), making it the second-highest expenditure category. Personnel costs were kept low at a total of €2,000, thanks to the high level of volunteer engagement. Only some volunteer allowances

were paid, and additional subsistence expenses for some crew members on international missions were reimbursed. Public relations expenses were within the planned budget at €2,751.77 (2.54% of total expenditures). The relatively high amount of other costs is primarily due to the depreciation of vehicles acquired, totaling €6,900, and a donation of €2,200 made to a Greek partner organization.

Income - Expense Statement

(All amounts in Euro)

2016

A. Ideal Sector

I. Non-Taxable Income 660

II. Non-Deductible Expenses

434,93

Depreciation 2.000,00

Personnel Costs 26.426,07

Travel Expenses 9.807,50

Rent Costs 62.011,65

Other Expenses **- 100.020,15**

Profit/Loss in Ideal Sector

B. Tax-Neutral Items

I. Ideal Sector

172.226,38

Tax-Neutral Income 0,00

Donations 2.200,00

Other Tax-Neutral Income 170.026,38

Non-Deductible Expenses **170.026,38**

Donations Given

Profit/Loss in Tax-Neutral Items

C. Asset Management

I. Expenses 366,07

- 366,07

Expenses/Advertising Costs

Other Expenses

Profit/Loss in Asset Management 3.702,92

D. Other Business Operations 3.130,59

I. Other Business Operation 1 2.386,37

Revenue from Sales

Material Costs 0,00

Other Operational Expenses **-1814,04**

II. Other Business Operation 2

67.826,12

Balance Sheet

(All amounts in Euro)

2016

Material Costs

Costs for Purchased Services

Profit/Loss in Other Business Operations 7176,00

E. Annual Results

I. Receivables, Other Assets 1681,35

II. Cash, Bank 101664,61

C. Prepaid Expenses 759,72

Balance of VAT Costs 0,00

111281,68

Liabilities

A. Club Assets 28903,49

I. Reserves 0,00

II. Retained Earnings 67826,12

III. Annual Result

B. Liabilities 14500,00

1. Bonds 30,58

2. Other Liabilities 21,49

Balance of VAT Accounts **111.281,68**

The 2016 annual financial statement of CADUS e.V. was prepared by the auditing and tax consulting firm Kowert, Schwanke & von Schw-

erin and forms the basis for the tax assessment by the Berlin Tax Office for Corporations I for the year 2016.

Outlook for 2017

In summary, we can say that our small organization experienced tremendous growth and increased effectiveness in 2016. In 2017, our Mobile Hospital will be deployed, and we will gain our first field experiences with it. Our first research project in collaboration with HTW Berlin and Beuth Hochschule Berlin has commenced, demonstrating our commitment to questioning standard practices and seeking new approaches.

In 2017, we will intensify our research activities with various academic chairs to move closer to our dream of an international Emergency

Response Makerspace in Berlin.

Our work is exciting and continues to be so. We look forward to the challenges ahead and aim to keep providing help where few others can or will.

None of what we have achieved so far would have been possible without your support, and this will remain true in the future.

Therefore, our thanks go out to everyone for their past and ongoing support.

IMPRINT

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